Carbon Reduction Plan

Reporting period: 1 September 2025 to 31 August 2026

Document detail	Information
Supplier	Goosemoor Educatering Ltd
Publication date	9 September 2026
Baseline year	1 September 2025 to 31 August 2026
Current reporting year	1 September 2025 to 31 August 2026
Next review date	No later than 28 February 2028
Status	Approved 1st September 2026

Commitment to Achieving Net Zero

Goosemoor Educatering Ltd is committed to achieving net zero greenhouse gas emissions from its UK operations by 2050.

This plan sets out Educatering's first formally calculated organisational carbon footprint, the practical measures already embedded in its operating model and the steps it will take to reduce emissions over time. It has been prepared for use in the delivery of managed school catering services, including contracts awarded through the Virano Managed Catering Service Framework.

Reporting Boundary and Methodology

This Carbon Reduction Plan covers the UK operations of Goosemoor Educatering Ltd. The footprint uses a financial-control boundary and includes emissions from Educatering's vehicle fleet, purchased electricity, employee business travel, employee commuting and waste.

Educatering shares a leased 19,000 square foot depot with Goosemoor Foodservice Ltd. The premises include chilled, frozen and ambient storage together with offices. An established 25% allocation has been applied to shared electricity and waste, reflecting Educatering's share of the premises and operations. The allocation will be reviewed annually and replaced with more specific activity data where this becomes reasonably available.

School premises and utilities controlled and paid for by customer organisations fall outside Educatering's organisational footprint. Educatering nevertheless influences emissions at those sites through seasonal menu planning, controlled recipes, demand-led production, waste prevention and efficient kitchen practices.

Emissions have been calculated in tonnes of carbon dioxide equivalent (tCO2e) using the Greenhouse Gas Protocol Corporate Accounting and Reporting Standard and the UK Government greenhouse gas conversion factors for company reporting 2026. Where complete source data were not reasonably available, proportionate and conservative estimates have been used and explained below.

Baseline Emissions Footprint

This is Educatering's first formal organisational carbon footprint. The 2025/26 reporting period is therefore both the baseline year and the current reporting year. Future annual reports will measure progress against this baseline.

Emissions source	Activity data	Emissions (tCO2e)
Scope 1 - diesel used by eight vans	45,753 litres	118.20
Scope 2 - purchased electricity	156,339.75 kWh	20.47
Scope 3 - upstream transport and distribution	No separately purchased service identified	0.00
Scope 3 - waste generated in operations	1.21t general waste; 2.43t mixed recycling	0.64
Scope 3 - business travel	216,000 miles in employee-owned cars	57.67
Scope 3 - employee commuting	Estimated from 23 employees	27.02
Scope 3 - downstream transport and distribution	8 diesel vans; emissions reported in Scope 1	0.00
Total Scope 3	Five required categories	85.33
Total emissions	Scopes 1, 2 and included Scope 3	224.01

Figures are rounded to two decimal places. Totals may differ slightly due to rounding.

Calculation Notes and Assumptions

- Shared depot electricity: 25% of total annual electricity consumption of 625,359 kWh was allocated to Educatering.
- Vehicle fuel: actual diesel purchased for Educatering's eight vans was used. Delivery mileage from these vehicles is not counted again in Scope 3.
- Business travel: annual mileage payments of £4,500 per month at 25 pence per mile equate to 216,000 miles. The government factor for an average car with unknown fuel type was applied.
- Waste: 25% of the estimated shared annual waste tonnage was allocated to Educatering. The estimate assumes skips are full at collection, with one part general waste to two parts mixed recycling. General waste was conservatively treated as landfill and mixed recycling as closed-loop recycling.
- Employee commuting: in the absence of a staff travel survey, the first-year estimate assumes 23 employees, a 20-mile return journey and 220 commuting days using an average car. This assumption will be reviewed when the plan is updated.
- Upstream transport: no separately purchased third-party upstream transport service was identified for the reporting entity. This category will be reviewed with supply-chain information during the next reporting cycle.
- Downstream transport: customer deliveries are undertaken using Educatering's own vans and are included in Scope 1.
- Refrigerants: no separately quantified refrigerant loss was available for the first reporting year. Service information will be reviewed for inclusion in the next annual footprint.

Emissions Reduction Targets

Educatering has deliberately adopted a measured initial target while it establishes a reliable annual reporting process. The first objective is to improve data quality and reduce emissions through operational changes that are achievable within the normal management and replacement cycle.

The 2025/26 footprint of 224.01 tCO2e represents approximately 37.34 tCO2e per £1 million of turnover, based on turnover of approximately £6 million. Educatering aims to reduce this emissions intensity by at least 5% by 31 August 2031, to no more than 35.47 tCO2e per £1 million of turnover.

At the same level of turnover, this improvement would equate to absolute annual emissions of no more than 212.81 tCO2e. Actual total emissions may differ as Educatering wins or loses contracts, changes its delivery area or otherwise changes in scale. Absolute emissions will therefore be reported alongside the intensity measure so that the effects of business growth can be distinguished from changes in operating efficiency.

Progress and the suitability of the target will be reviewed annually. More stretching targets will only be adopted where supported by evidence, investment decisions and reliable performance data. The turnover figure used for the intensity calculation will be updated from the relevant annual accounts when each footprint is prepared.

Milestone	Emissions intensity	Absolute emissions
2025/26 baseline	37.34 tCO2e per £1m turnover	224.01 tCO2e
By 31 August 2031	No more than 35.47 tCO2e per £1m turnover	212.81 tCO2e at the same turnover
By 2050	Net zero	Residual emissions addressed in accordance with accepted guidance

Carbon Reduction Measures Already In Place

The following measures form part of Educatering's established operating model and will be available when performing Virano call-off contracts:

- Regional procurement and warehousing, supporting shorter and more resilient supply chains where quality, availability and value allow.
- Consolidated multi-drop deliveries from a regional depot, reducing separate supplier movements to individual schools.
- Fresh and scratch cooking supported by controlled recipes, portion assumptions and three-week menu planning.
- Use of seasonal ingredients where practical and appropriate for School Food Standards, availability and value.
- Demand-led ordering and production controls designed to reduce over-ordering and avoidable food waste.
- Routine operational monitoring of food waste, with detailed weighing exercises introduced where a material concern is identified.
- Separation of general waste and mixed recycling at the shared depot.

- Use of employee business mileage records and vehicle fuel records to support future emissions monitoring.

Planned Carbon Reduction Measures

During the next five years Educatering intends to focus on practical measures that reduce emissions without compromising food quality, portion size, nutritional standards, food safety or service resilience.

- Review delivery routes and vehicle loading to reduce unnecessary mileage while maintaining service reliability.
- Consider lower-emission vehicles at the normal point of fleet replacement, taking account of range, payload, charging infrastructure and whole-life cost.
- Review employee business travel and use remote meetings where this is operationally appropriate.
- Work with the landlord and Goosemoor Foodservice to identify proportionate electricity-efficiency measures for the shared depot, particularly refrigeration, lighting and operating controls.
- Continue to develop seasonal menus, controlled recipes, forecasting and production planning to prevent food waste.
- Use targeted waste-weighing exercises where site data or operating performance indicates a concern, rather than imposing routine burdens where they add little value.
- Engage key suppliers on delivery consolidation, packaging and the availability of proportionate environmental information.
- Develop Keystone to support usable sustainability and KPI reporting, introducing measures only where the underlying data can be collected consistently and evidenced.
- Improve the next annual footprint by reviewing refrigerant service records, waste treatment information and the employee-commuting assumption.

Monitoring and Governance

The Board of Goosemoor Educatering Ltd retains overall responsibility for the plan. The Director will coordinate the annual review using existing finance, fleet, energy, mileage and waste records. Keystone will support sustainability reporting as the relevant functions become available.

Progress will be reviewed annually. Reporting will remain proportionate: records already generated through normal operations will be used wherever possible, and additional data exercises will be introduced only where they provide a meaningful improvement in accuracy or support a specific contract requirement.

For Virano call-off contracts, relevant actions and evidence may be reported through the agreed KPI and contract-management arrangements. Any customer-specific commitment will be agreed through the applicable call-off process and will remain consistent with the Framework Agreement, Pricing Schedule, SLA and Responsibility Matrix.

Declaration and Sign-off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and the associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the Greenhouse Gas Protocol Corporate Accounting and Reporting Standard, using the appropriate UK Government greenhouse gas conversion factors for company reporting.

Scope 1 and Scope 2 emissions have been reported in accordance with the applicable requirements, and the required subset of Scope 3 emissions has been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and approved by the Board of Directors of Goosemoor Educatering Ltd.

Approval	Details
Signed	Jamie Walsh
Name (printed)	Jamie Walsh
Position	Director
Date signed	09.09.2026
Date of Board approval	01.09.2026
Next review date	No later than 28 February 2028

References

- Cabinet Office, PPN 006: Taking account of Carbon Reduction Plans in the procurement of major government contracts (updated 2025).
- Cabinet Office, PPN 006 Technical Standard for Completion of Carbon Reduction Plans.
- Department for Energy Security and Net Zero, UK Government greenhouse gas conversion factors for company reporting 2026, version 1.2.
- Greenhouse Gas Protocol, Corporate Accounting and Reporting Standard and Corporate Value Chain (Scope 3) Standard.